

Background

An Australian top 50 organisation had a poor history for delivery of projects on time, to budget, and to agreed quality.

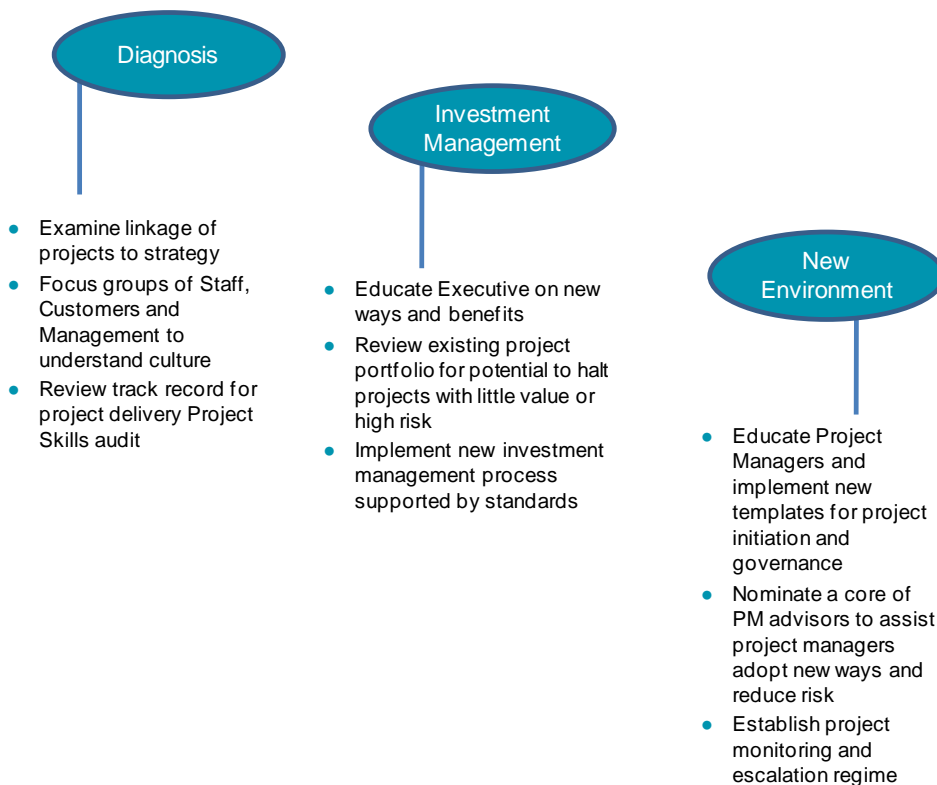
Projects rarely created value as benefits did not materialise.

Process

The challenge was to create an end-to-end project management environment, including such aspects as being able to:

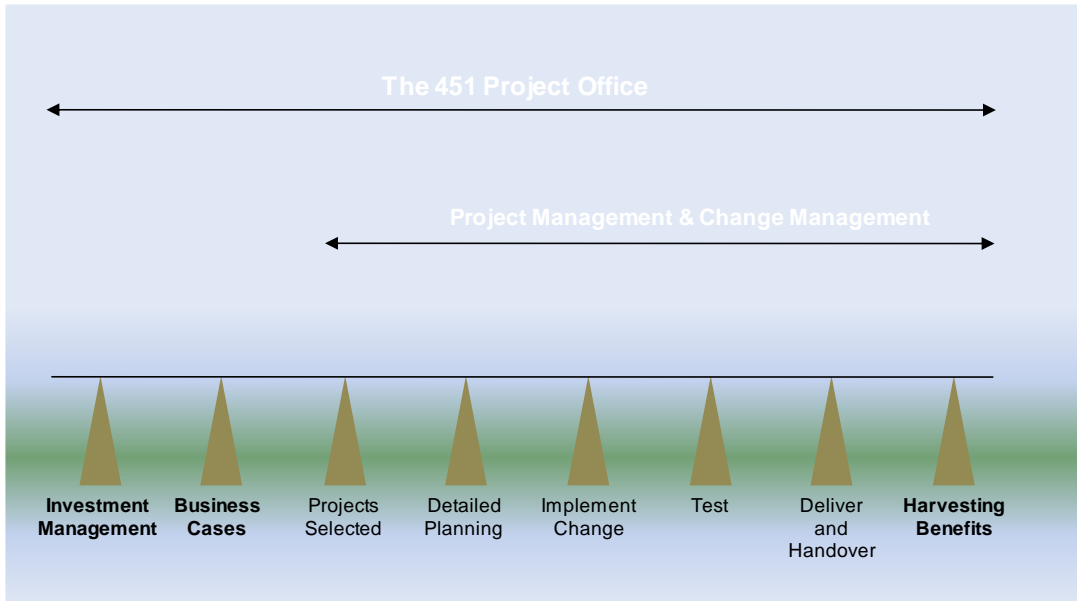
- Be competency based (for both IT and Business PM's)
- Increase confidence in projects producing benefits
- Reduce project churn
- Clarify accountability for benefits
- Clarify acceptance criteria
- Produce a positive ROI commensurate with risk
- Create an open and honest reporting environment

451 Consulting's 3 Stage Approach



451 has a significant depth of project and program management expertise. Combined with our strengths in cultural change this provides considerable benefits to our clients

SPM is about linking strategy to projects via KRA's and underwriting your ability to extract value.



This more sophisticated view of a Project Office also includes:

- Benefits Realisation (an approach to increase the chances of espoused benefits actually being realised)
- Includes both IT and Non-IT projects
- Focuses on providing a 'fit for purpose' Project Management environment where the project management requirements are matched to project complexity and risk

For this client, the result was a marked improvement in alignment of projects with stated strategy, improved success rates and adherence to quality and budget, and perhaps most significant of all was a considerable improvement in the corporate culture, with the breakdown of many of the historic barriers between IT and the Business.